

CORPORACIÓN DEL CENTRO  
DE BELLAS ARTES - LUIS A. FERRÉ  
(A COMPONENT UNIT OF THE  
COMMONWEALTH OF PUERTO RICO)

FINANCIAL STATEMENTS  
WITH AUDITORS' REPORT

YEAR ENDED  
JUNE 30, 2012

CORPORACIÓN DEL CENTRO DE BELLAS ARTES – LUIS A. FERRÉ  
(A Component Unit of the Commonwealth of Puerto Rico)

Year ended June 30, 2012

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IRIZARRY, RODRIGUEZ & CO., PSC  
Certified Public Accountants & Consultants

INDEPENDENT AUDITORS' REPORT

Board of Directors  
Corporación del Centro de Bellas Artes  
Luis A. Ferré  
San Juan, Puerto Rico

We have audited the accompanying financial statements of Corporación del Centro de Bellas Artes – Luis A. Ferré (a component unit of the Commonwealth of Puerto Rico herein after the Corporation), as of and for the year ended June 30, 2012, as listed in the table of contents. These financial statements are the responsibility of the Corporation's management. Our responsibility is to express an opinion on these basic financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control over financial reporting. Accordingly, we express no such opinion. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to previously present fairly, in all material respects, the financial position of Corporación del Centro de Bellas Artes – Luis A. Ferré as of June 30, 2012, and the changes in financial position and cash flows thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on pages 3 through 10 be presented to supplement the basic financial statements. Such information, although not a part of the financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's response to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

*J. R. & Co. PSC*  
IRIZARRY, RODRIGUEZ & CO., PSC

San Juan, Puerto Rico  
September 11, 2012



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Our discussion and analysis of Corporación del Centro de Bellas Artes – Luis A. Ferré's financial performance provides an overview of the Corporation's financial activities for the fiscal year ended June 30, 2012.

**FINANCIAL HIGHLIGHTS:**

- The Corporation's net assets decreased by **\$1,480,271** or nearly **6.76%** as a result of this fiscal year operations.
- The unrestricted net assets decreased by **\$4,611,014** or **68.78%**.
- Operating revenues decreased by **\$154,788** or **7.26%** during the present year in comparison with previous fiscal year.
- During the year, the Corporation's expenses decreased by **\$676,448** or **7.23%**.
- The operating loss decreased by **\$521,660** or **7.23%** during the present year in comparison with the previous fiscal year.
- During the year, the non-operating revenues decreased by **\$46,285** or **0.88%**. This compares to last year, however, special assignments and interest income decrease by **\$400,000** and **\$58,570**, respectively where as governmental grants increased by **\$412,285**.

**OVERVIEW OF THE BASIC FINANCIAL STATEMENTS:**

Management's Discussion and Analysis introduce the Corporation's basic financial statements that include: 1) Statement of net assets, 2) Statement of revenues, expenses, and changes in fund net assets, 3) Statement of cash flows, and 4) Notes to financial statements.

- **Statement of net assets** – This statement includes all of the Corporation's assets and liabilities, with the difference reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Corporation as a whole is improving or deteriorating.
- **Statement of revenues, expenses, and changes in fund net assets** – This statement reports how the Corporation's net assets changed during the fiscal year. All current year revenues and expenses are included regardless of when cash is received or paid.
- **Statement of cash flows** – This statement provides information about transactions resulting in the flows of cash or equivalents.
- **Notes to financial statements** – The accompanying notes to the financial statements provide information essential to a full understanding of the Corporation's financial statements.

FINANCIAL ANALYSIS OF THE CORPORATION:

**Net Assets** – The Statement of net assets serves as an indicator of the Corporation's financial position at the end of the fiscal year. The Corporation's net assets decreased from prior year by \$1,480,271 or 6.76%. Unrestricted net assets – the part of net assets that can be used to finance day-to-day operations without constraints established by debt covenants, enabling legislation, or other legal requirements – decreased from \$6,704,235 at June 30, 2011, to \$2,093,221 at the end of this year. The following is a condense Statement of net assets for fiscal years ended June 30, 2012 and 2011:

TABLE I - CONDENSED STATEMENT OF NET ASSETS

	<u>2012</u>	<u>2011</u>	<u>Change</u>	<u>%</u>
<b>Assets:</b>				
Current assets	\$ 4,484,494	\$ 8,742,920	\$ (4,258,426)	(48.71)
Capital assets, net	18,904,620	15,773,877	3,130,743	19.85
Other assets	<u>-</u>	<u>546,229</u>	<u>(546,229)</u>	<u>(100.00)</u>
Total assets	<u>23,389,114</u>	<u>25,063,026</u>	<u>(1,673,912)</u>	<u>(6.68)</u>
<b>Liabilities:</b>				
Current liabilities	1,061,303	1,739,843	(678,540)	(39.00)
Non-current liabilities	<u>1,896,341</u>	<u>1,411,443</u>	<u>484,898</u>	<u>34.35</u>
Total liabilities	<u>2,957,644</u>	<u>3,151,286</u>	<u>(193,642)</u>	<u>(6.14)</u>
<b>Net assets:</b>				
Invested in capital assets, net of related debt	18,338,248	15,207,505	3,130,743	20.59
Unrestricted	<u>2,093,221</u>	<u>6,704,235</u>	<u>(4,611,014)</u>	<u>(68.78)</u>
Total net assets	<u>\$ 20,431,469</u> =====	<u>\$ 21,911,740</u> =====	<u>\$ (1,480,271)</u> =====	<u>(6.76)</u> =====

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**FINANCIAL ANALYSIS OF THE CORPORATION (CONTINUED):**

**Operating revenues** – The Corporation's total revenues (excluding non-operating items) decreased by **\$154,788** or **7.26%** due to the decrease in attendance per functions during the fiscal year 2012. (See Table II).

**Operating expenses** – The total expenses decreased by **\$676,448** or **7.23%**. The explanation for the most significant changes is as follows:

- **Termination benefits** – As a result of Act No. 70 of July 2, 1010 to establish a program that provides for early retirement or economic incentives for voluntary employment termination to eligible employees, the Corporation recognized a charge of **\$474,077** for the year ended June 30, 2012 to cover two (2) more employees participating on this program, that was adopted during the last year.
- **Free outdoor events and dramatic projects** – As part of the Corporation's commitment for the development of the arts, the Corporation provides free outdoor events at the "Plazoleta" to promote the arts and have a program for the promotion of local television talent. During fiscal year 2012, the Corporation spent **\$487,028** in these projects, which represents a decrease of **\$774,432** or **61.39%** compared with the amount spent during fiscal year 2011.

**Non-operating revenues** – The non-operating revenues decreased by **\$46,285** or **.88%**. Although governmental grants increased by **\$412,285**, the special Legislative Assignment and interest income decreased by **\$400,000** and **\$58,570**, respectively.

**Capital assets** – During the current fiscal year, the Corporation acquired equipment and performed various improvements to the property totaling **\$3,972,525**. Major capital assets events during the year ended June 30, 2012, includes the acquisition and installation of a sound system.

**Non-current liabilities** – Non-current liabilities comprise the accrual for compensated absences. See Note 5 to the financial statements for additional information about changes in non-current liabilities during the fiscal year ended June 30, 2012.

CORPORACIÓN DEL CENTRO DE BELLAS ARTES – LUIS A. FERRÉ  
(A Component Unit of the Commonwealth of Puerto Rico)

Management's Discussion and Analysis (Continued)

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FINANCIAL ANALYSIS OF THE CORPORATION (CONTINUED):

TABLE II - CHANGES IN FUND NET ASSETS

	<u>2012</u>	<u>2011</u>	<u>Change</u>	<u>%</u>
<b>Operating revenues:</b>				
Rental of facilities	\$ 842,625	\$ 836,259	6,366	0.76
Food and beverage	204,416	223,526	(19,110)	(8.55)
Parking	367,100	414,859	(47,759)	(11.51)
Box office	461,887	540,770	(78,883)	(14.59)
Service to producers	74,751	54,730	20,021	36.58
Other	27,363	62,786	(35,423)	(56.42)
Total operating revenues	<u>1,978,142</u>	<u>2,132,930</u>	<u>(154,788)</u>	<u>(7.26)</u>
<b>Operating expenses:</b>				
Salaries, payroll taxes and fringe benefits	3,083,071	2,585,142	497,929	19.26
Termination benefits	474,077	1,077,188	(603,111)	(55.99)
Professional and consulting services	1,410,869	1,307,380	103,489	7.92
Free outdoor events and dramatic projects for the promotion of local television talent	487,028	1,261,460	(774,432)	(61.39)
Water, electricity and telephone	1,402,230	1,202,508	199,722	16.61
Repairs and maintenance	182,638	211,937	(29,299)	(13.82)
Food and beverage	67,545	81,185	(13,640)	(16.80)
Security	201,033	189,176	11,857	6.27
Insurance	105,142	130,876	(25,734)	(19.66)
Depreciation and amortization	841,782	805,198	36,584	4.54
Litigation loss provision	25,000	-	25,000	-
Cultural contributions to producers	81,544	91,648	(10,104)	(11.02)
Other	313,067	407,776	(94,709)	(23.23)
Total operating expenses	<u>8,675,026</u>	<u>9,351,474</u>	<u>(676,448)</u>	<u>(7.23)</u>
Operating loss	<u>(6,696,884)</u>	<u>(7,218,544)</u>	<u>521,660</u>	<u>(7.23)</u>
<b>Non-operating revenues:</b>				
Interest income	89,584	148,154	(58,570)	(39.53)
Governmental grants	3,427,029	3,014,744	412,285	13.68
Special assignment	1,700,000	2,100,000	(400,000)	(19.05)
Total non-operating revenues	<u>5,216,613</u>	<u>5,262,898</u>	<u>(46,285)</u>	<u>(0.88)</u>
Changes in net assets	(1,480,271)	(1,955,646)	475,375	(24.31)
Total net assets, beginning	<u>21,911,740</u>	<u>23,867,386</u>	<u>(1,955,646)</u>	<u>(8.19)</u>
Total net assets, ending	<u>\$ 20,431,469</u>	<u>\$ 21,911,740</u>	<u>\$ (1,480,271)</u>	<u>(6.76)</u>

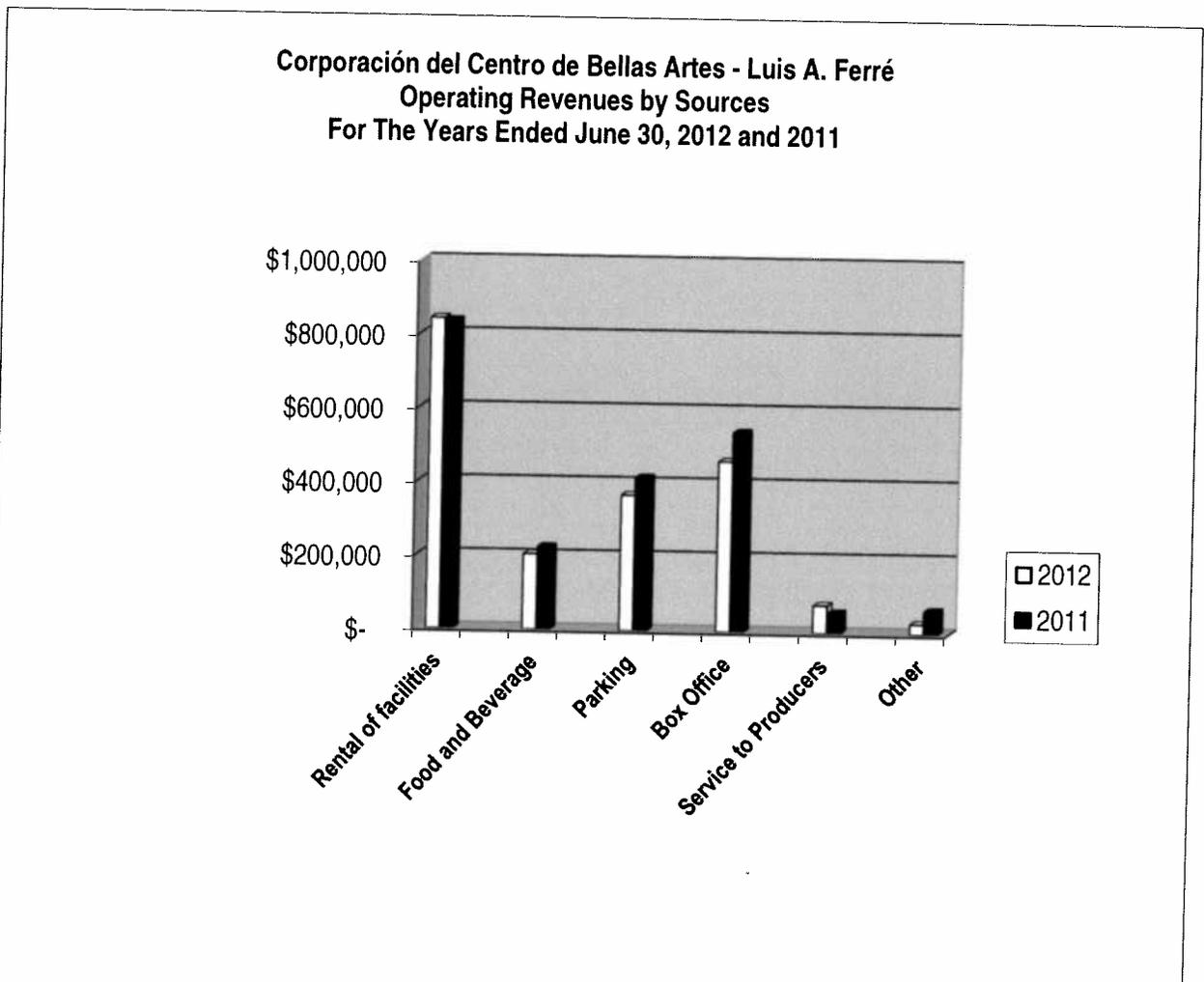
**CORPORACIÓN DEL CENTRO DE BELLAS ARTES – LUIS A. FERRÉ**  
(A Component Unit of the Commonwealth of Puerto Rico)

**Management's Discussion and Analysis (Continued)**

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**FINANCIAL ANALYSIS OF THE CORPORATION (CONTINUED):**

The following chart presents revenues comparison by sources of the Corporation for the years ended June 30, 2012 and 2011:



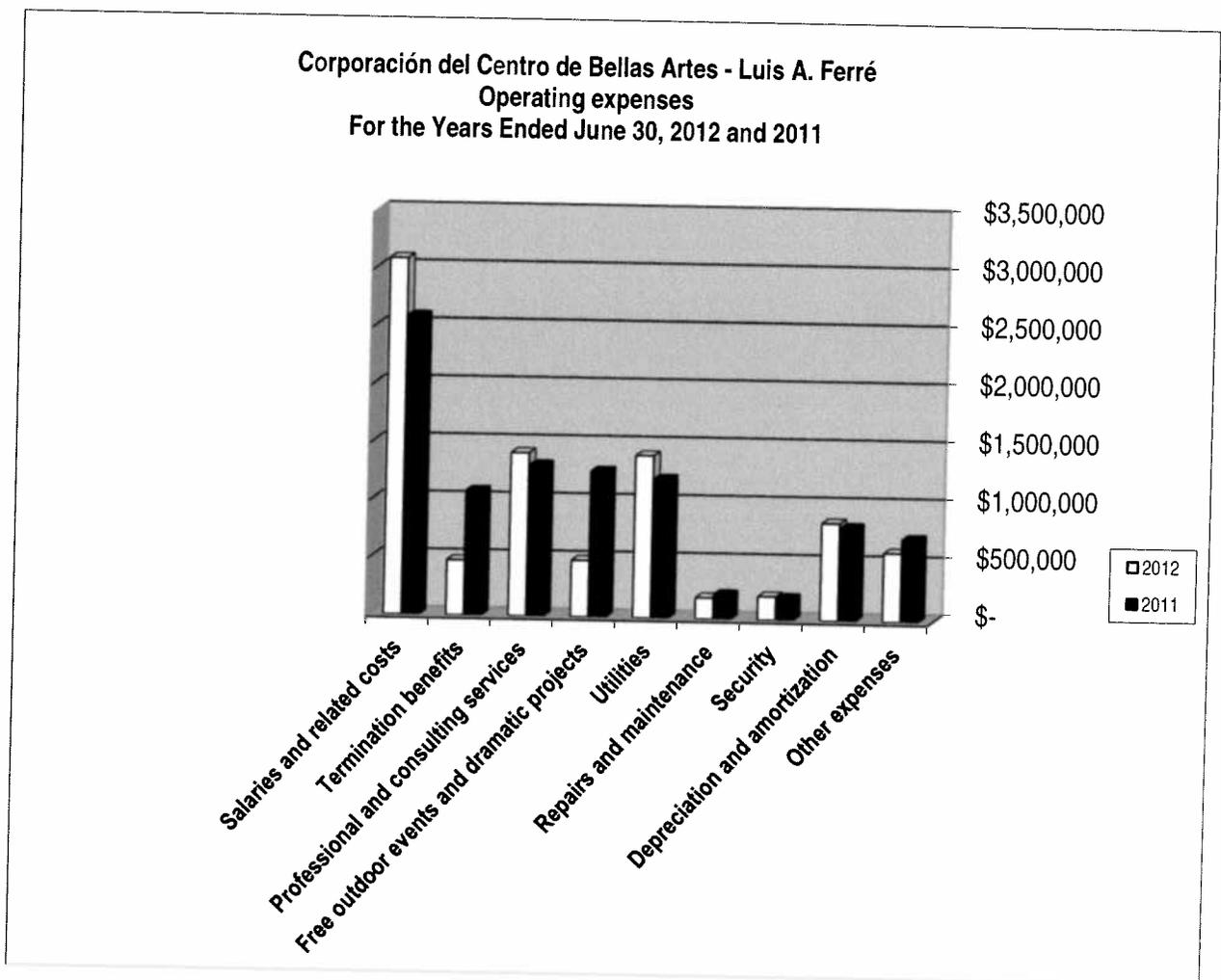
**CORPORACIÓN DEL CENTRO DE BELLAS ARTES – LUIS A. FERRÉ**  
 (A Component Unit of the Commonwealth of Puerto Rico)

**Management's Discussion and Analysis (Continued)**

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**FINANCIAL ANALYSIS OF THE CORPORATION (CONTINUED):**

The following chart presents operating expenses by function incurred by the Corporation during the fiscal years ended June 30, 2012 and 2011.



**CORPORACIÓN DEL CENTRO DE BELLAS ARTES – LUIS A. FERRÉ**  
**(A Component Unit of the Commonwealth of Puerto Rico)**

**Management's Discussion and Analysis (Continued)**  
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**FINANCIAL ANALYSIS OF THE CORPORATION (CONTINUED):**

The following chart presents operating expenses by department of the Corporation for the year ended June 30, 2012:



CORPORACIÓN DEL CENTRO DE BELLAS ARTES – LUIS A. FERRÉ  
(A Component Unit of the Commonwealth of Puerto Rico)

Management's Discussion and Analysis (Continued)

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**BUDGETARY HIGHLIGHTS:**

The adopted consolidated budget for the fiscal year 2011-2012 was **\$6,355,000**. The resources include: **\$2,581,000** from the Joint Resolution - General Fund; **\$1,700,000** from Special Appropriations - General Funds and **\$2,074,000** from Revenues from Internal sources.

The following table summarizes the budget for the fiscal years ended June 30, 2012 and 2011:

	<u>2012</u>	<u>2011</u>	<u>Change</u>
<b>Revenues:</b>			
Joint resolution	\$ 2,581,000	\$ 1,239,000	\$ 1,342,000
Special appropriations	1,700,000	1,700,000	-
Stabilization fund	-	1,586,000	(1,586,000)
Internal sources	<u>2,074,000</u>	<u>2,073,000</u>	<u>1,000</u>
Total revenues	<u>\$ 6,355,000</u>	<u>\$ 6,598,000</u>	<u>\$ (243,000)</u>

Operational costs reflect a decrease of **\$243,000**, in comparison with the resources assigned for the fiscal year 2010-2011 due to the non-recurring revenues from the Stabilization fund.

The Corporation adopted consolidated budget for the fiscal year 2012-2013 is **\$5,920,000**. The resources include: **\$2,146,000** from the Joint Resolution of the General Fund; **\$1,700,000** from Special Appropriations of the General Funds and **\$2,074,000** from Revenues from Internal sources. Operational costs reflect a decrease of **\$544,000**, in comparison with the resources assigned for the fiscal year 2011-2012 due to the implementation of an early retirement incentive program and a reduction of **\$109,000** in Revenues from Internal Sources.

**CONTACTING THE CORPORATION'S FINANCIAL MANAGEMENT:**

This financial report is designed to provide a general overview of the Corporation's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Office of the Finance Director, Corporación Centro de Bellas Artes – Luis A. Ferré, PO Box 41287 Minillas Station, San Juan, PR 00940-1287.

CORPORACIÓN DEL CENTRO DE BELLAS ARTES – LUIS A. FERRÉ  
(A Component Unit of the Commonwealth of Puerto Rico)

STATEMENT OF NET ASSETS  
June 30, 2012

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ASSETS

CURRENT ASSETS:

Cash and cash equivalents	\$ 4,013,327
Accounts receivable, net	350,128
Other assets, mainly prepaid insurance	<u>121,039</u>
Total current assets	<u>4,484,494</u>

NON-CURRENT ASSETS:

Capital assets, net	18,338,248
Artwork	<u>566,372</u>
Total non-current assets	<u>18,904,620</u>
Total assets	<u>\$ 23,389,114</u>

(Continues)

CORPORACIÓN DEL CENTRO DE BELLAS ARTES – LUIS A. FERRÉ  
(A Component Unit of the Commonwealth of Puerto Rico)

STATEMENT OF NET ASSETS (CONTINUED)  
June 30, 2012

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LIABILITIES

CURRENT LIABILITIES:

Accounts payable	\$ 305,618
Accrued expenses	90,305
Deposits from clients	177,175
Collections on behalf of producers	141,413
Compensated absences, current	206,000
Termination benefits payable, current	<u>140,792</u>
Total current liabilities	<u>1,061,303</u>

NON-CURRENT LIABILITIES:

Compensated absences	507,973
Termination benefits payable	<u>1,388,368</u>

Total non-current liabilities 1,896,341

Total liabilities 2,957,644

NET ASSETS

Invested in capital assets, net of related debt	18,338,248
Unrestricted	<u>2,093,221</u>
Total net assets	<u>\$ 20,431,469</u>

See accompanying notes to the financial statements.

CORPORACIÓN DEL CENTRO DE BELLAS ARTES – LUIS A. FERRÉ  
(A Component Unit of the Commonwealth of Puerto Rico)

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS  
For the year ended June 30, 2012

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OPERATING REVENUES:

Rental of facilities	\$ 842,625
Food and beverage	204,416
Parking	367,100
Box office	461,887
Services to producers	74,751
Other	<u>27,363</u>
Total operating revenues	<u>1,978,142</u>

OPERATING EXPENSES:

Salaries, payroll taxes and fringe benefits	3,083,071
Termination benefits	474,077
Professional and consulting services	1,410,869
Free outdoor events and dramatic projects for the promotion of local television artists	487,028
Water, electricity and telephone	1,402,230
Repairs and maintenance	182,638
Food and beverage	67,545
Security	201,033
Insurance	105,142
Depreciation and amortization	841,782
Litigation loss provision	25,000
Cultural contributions to producers	81,544
Other	<u>313,067</u>
Total operating expenses	<u>8,675,026</u>
Operating loss	<u>(6,696,884)</u>

(Continues)

CORPORACIÓN DEL CENTRO DE BELLAS ARTES – LUIS A. FERRÉ  
(A Component Unit of the Commonwealth of Puerto Rico)

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS (CONTINUED)  
For the year ended June 30, 2012

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NON-OPERATING REVENUES:

Interest income	89,584
Governmental grants	3,427,029
Special assignments	<u>1,700,000</u>
Total non-operating revenues	<u>5,216,613</u>
CHANGES IN NET ASSETS	(1,480,271)
TOTAL NET ASSETS, BEGINNING	<u>21,911,740</u>
TOTAL NET ASSETS, ENDING	<u>\$ 20,431,469</u> =====

See accompanying notes to the financial statements.

CORPORACIÓN DEL CENTRO DE BELLAS ARTES – LUIS A. FERRÉ  
(A Component Unit of the Commonwealth of Puerto Rico)

STATEMENT OF CASH FLOWS  
For the year ended June 30, 2012

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CASH FLOWS FROM OPERATING ACTIVITIES:

Receipts from customers	\$ 1,916,721
Payments to suppliers	(4,454,745)
Payments to employees	(2,972,346)
Termination benefits payments	(91,984)
Other receipts	<u>27,363</u>
Net cash used by operating activities	<u>(5,574,991)</u>

CASH FLOWS FROM NON-CAPITAL FINANCING ACTIVITIES:

Governmental grants for operations	3,427,029
Special assignment	<u>1,700,000</u>
Net cash provided by non-capital financing activities	<u>5,127,029</u>

CASH FLOWS FROM CAPITAL AND RELATED FINANCING  
ACTIVITIES:

Capital expenditures	<u>(3,972,525)</u>
Net cash used by capital and related financing activities	<u>(3,972,525)</u>

CASH FLOWS FROM INVESTING ACTIVITIES:

Interest received	<u>89,584</u>
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NET DECREASE IN CASH AND CASH EQUIVALENTS (4,330,903)

CASH AND CASH EQUIPMENTS, AT BEGINNING OF YEAR 8,344,230

CASH AND CASH EQUIVALENTS, AT END OF YEAR \$ 4,013,327  
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(Continues)

CORPORACIÓN DEL CENTRO DE BELLAS ARTES – LUIS A. FERRÉ  
(A Component Unit of the Commonwealth of Puerto Rico)

STATEMENTS OF CASH FLOWS (CONTINUED)  
For the year ended June 30, 2012

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RECONCILIATION OF OPERATING LOSS TO NET CASH  
USED BY OPERATING ACTIVITIES:

Net loss	<u>\$ (6,696,884)</u>
Adjustments to reconcile operating loss to net cash used by operating activities:	
Depreciation and amortization	841,782
Change in assets and liabilities:	
Decrease (increase) in:	
Accounts receivable	(34,058)
Other assets	(38,419)
Increase (decrease) in:	
Accounts payable	(122,171)
Accrued expenses	(45,097)
Deposit from clients	9,646
Collections on behalf of producers	(27,705)
Compensated absences	52,813
Termination benefits payable	<u>485,102</u>
Total adjustments	<u>1,121,893</u>
Net cash used by operating activities	<u>\$ (5,574,991)</u> =====

See accompanying notes to the financial statements.

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1. ORGANIZATION

The Corporación del Centro de Bellas Artes - Luis A. Ferré (the Corporation) was created by Act No. 43 of May 12, 1980 of the Commonwealth of Puerto Rico to manage the Centro de Bellas Artes. The Corporation is a public corporation and an instrumentality of the Commonwealth of Puerto Rico. The Corporation commenced operations in April 1981, as part of the Arts and Cultural Development Administration. On July 1, 1985, the Corporation was transferred to the Instituto de Cultura Puertorriqueña under Law No. 1 of July 31, 1985, which amended Law No. 43 of May 12, 1980.

**Financial Reporting Entity**

The Corporation is a component unit of the Commonwealth of Puerto Rico.

**Financial Independence**

The Corporation is responsible for its debts and has the right to its surplus. No governmental agency receives the benefit nor can impose financial strains on the Corporation.

**Board of Directors**

The Board of Directors is appointed by the Governor of the Commonwealth of Puerto Rico, with the counsel and approval of the Senate of Puerto Rico. The Board has the power to make decisions and is responsible for them.

**Designation of Management**

The Board of Directors appoints a General Manager. The General Manager selects the other members of management. The powers and functions of management reside within the legal limits of the Corporation, and they are responsible to the Board of Directors.

**Capacity to Manage Operations**

The Corporation has the legal capacity to make significant decisions in the management of its operations. This legal capacity includes, but not limited, to the control of the assets, which include facilities and properties, make short-term loans, and contract and develop programs.

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## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### Measurement Focus, Basis of Accounting and Financial Statement Presentation

The financial statements are presented on the accrual basis of accounting in conformity with accounting principles generally accepted in the United States applicable to an enterprise fund. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Legislative grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the Corporation are rental of facilities, parking and sale of tickets. Operating expenses for enterprise funds include salaries, utilities, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

The Governmental Accounting Standard Board (GASB) issued in September 1993 Statement No. 20, *Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities that Use Proprietary Fund Accounting*. This Statement requires that proprietary activities apply all applicable GASB pronouncements as well as Statements and Interpretations issued by the Financial Accounting Standards Board (FASB), and prior standard setting institutions (now combined under Accounting Codifications Standards, issued before November 30, 1989). A proprietary activity may also elect to apply Accounting Standards issued after November 30, 1989, except those that conflict with or contradict GASB pronouncements. The Corporation has elected to apply all Standards issued after November 30, 1989.

### Use of Estimates in the Preparation of Financial Statements

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and related disclosures at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### Concentration of Credit Risk

The Corporation maintains cash on deposit with a high credit and federally insured financial institution. The laws of the Commonwealth of Puerto Rico require that public funds deposited in commercial banks be collateralized when funds exceed the amount insured by the Federal Deposit Insurance Corporation. The securities pledged by the banks as collateral for those deposits are under the custody of the Secretary of the Treasury in the name of the Commonwealth of Puerto Rico.

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2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

**Cash and Cash Equivalents**

Represent petty cash, checking and savings accounts, and certificates of deposit with original maturities of less than three months.

**Capital Assets**

Capital assets, which include land, building, betterments, and equipment donated to the Corporation by agencies of the Commonwealth of Puerto Rico are stated at estimated fair market value at the date those assets were donated; other purchased assets are stated at historical cost.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized. Major outlays for capital assets, renewals, and betterments are capitalized. Depreciation is computed on a straight-line basis over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Building and betterments	50
Furniture and equipment	10
Musical instruments	20
Sound system equipment	30
Recording equipment	5
Motor vehicles	5
Computer equipment	5
Telephone equipment	5

**Artwork**

The Corporation records donated artwork at its fair market value at donation date, or at cost when it is purchased and is a non-depreciable capital asset.

**Impairment of Long-Lived Assets**

The Corporation follows the provisions of GASB No. 42, *Accounting and Financial Reporting for Impairment of Capital Assets and For Insurance Recoveries*. This statement establishes guidance for accounting and reporting for the impairments of capital assets, among others.

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2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

**Accounting for Pension Costs**

The Corporation accounts for pension costs under the provision of GASB No. 27, *Accounting for Pensions by State and Local Government Employers*, as amended by GASB No. 50, *Pension Disclosures*. These statements establish standards for measurement, recognition, and display of pension expense and related liabilities in financial statements of state and local governmental employers.

**Compensated Absences**

The Corporation's employees accrue vacation benefits of 2.5 days per month, up to a maximum of 60 days, and sick leave benefits of 1.5 days per month, up to a maximum of 90 days. Accumulated vacations and sick leave amounted to **\$713,973** at June 30, 2012. The Act No. 7 of March 9, 2009 modified the liquidation policies for vacation and sick leave benefits. The Corporation must liquidate up to 18 days over the limit of sick leave and full annual liquidation of the excess vacation.

**Cultural Contributions**

As part of the commitment of the Corporation for the development of the arts, the Corporation grants cultural contributions. During the year ended June 30, 2012, the Corporation granted to producers contributions amounting to **\$81,544**.

**Subsequent Events**

Management has evaluated subsequent events through September 11, 2012, the date, which the financial statements were available to be issued.

3. ACCOUNTS RECEIVABLE

Accounts receivable as of June 30, 2012, consist of the following:

Trade	\$ 163,022
Governmental entities	<u>300,698</u>
	463,720
Less allowance for doubtful accounts	<u>(113,592)</u>
	<u>\$ 350,128</u> =====

CORPORACIÓN DEL CENTRO DE BELLAS ARTES - LUIS A. FERRÉ  
(A Component Unit of the Commonwealth of Puerto Rico)

NOTES TO FINANCIAL STATEMENTS (CONTINUED)  
Year ended June 30, 2012

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4. CAPITAL ASSETS

	Beginning Balance	Increases	Decreases	Ending Balance
<b>Capital assets, not being depreciated:</b>				
Land	\$ 2,593,000	\$ -	\$ -	\$ 2,593,000
Construction in progress	<u>36,500</u>	<u>275,596</u>	<u>-</u>	<u>312,096</u>
	<u>2,629,500</u>	<u>275,596</u>	<u>-</u>	<u>2,905,096</u>
<b>Capital assets, being depreciated:</b>				
Building and betterments	27,310,193	823,389	-	28,133,582
Furniture and equipment	1,272,269	117,004	(1,980)	1,387,293
Musical instruments	301,040	26,585	-	327,625
Sound system equipment	-	2,729,951	-	2,729,951
Recording equipment	213,621	-	-	213,621
Illumination equipment	566,368	-	-	566,368
Motor vehicles	<u>30,316</u>	<u>-</u>	<u>-</u>	<u>30,316</u>
<b>Total capital assets, being depreciated</b>	<u>29,693,807</u>	<u>3,696,929</u>	<u>(1,980)</u>	<u>33,388,756</u>
<b>Less accumulated depreciation for:</b>				
Building and betterments	15,202,456	706,738	-	15,909,194
Furniture and equipment	989,479	71,582	(1,980)	1,059,081
Musical instruments	282,502	2,848	-	285,350
Sound system equipment	-	539	-	539
Recording equipment	213,621	-	-	213,621
Illumination equipment	402,012	56,637	-	458,649
Motor vehicles	<u>25,732</u>	<u>3,438</u>	<u>-</u>	<u>29,170</u>
<b>Total accumulated depreciation</b>	<u>17,115,802</u>	<u>841,782</u>	<u>(1,980)</u>	<u>17,955,604</u>
<b>Total capital assets, being depreciated, net</b>	<u>12,578,005</u>	<u>2,855,147</u>	<u>-</u>	<u>15,433,152</u>
<b>Business-type activities capital assets, net</b>	<u>\$15,207,505</u>	<u>\$3,130,742</u>	<u>\$ -</u>	<u>\$ 18,338,248</u>

5. NON-CURRENT LIABILITIES

Changes in non-current liabilities

Non-current liability activity as of June 30, 2012, consists of the following:

	Beginning Balance	Additions	Deductions	Ending Balance	Due within One year
Compensated absences	<u>\$661,160</u>	<u>\$ 367,535</u>	<u>\$ 314,722</u>	<u>\$ 713,973</u>	<u>\$206,000</u>
Termination benefits	<u>\$1,044,058</u>	<u>\$ 577,086</u>	<u>\$ 91,984</u>	<u>\$1,529,160</u>	<u>\$140,792</u>

6. PENSION PLAN

The Corporation is a participant of the Retirement System of the Commonwealth of Puerto Rico and its instrumentalities, a cost sharing multiple-employer defined benefit pension plan sponsored by, and reported as a component unit of the Commonwealth of Puerto Rico. Until December 31, 1999, all regular full time employees of the Corporation under age 55, at the date of employment, become participants of the System as a condition for their employment. Persons joining on or after December 31, 1999, are only allowed to become members of hybrid defined contribution plan discussed ahead.

The System provides retirement, death, and disability benefits pursuant to Law No. 447 of May 15, 1951, as amended, that became effective on January 1, 1952. Disability retirement benefits are available to members for occupational and non-occupational disabilities. Retirement benefits depend upon age at retirement and number of year of credited services. Benefits vest after ten year of plan participation.

Participants who have attained age fifty-five and have completed at least twenty-five year of creditable service, or participants who have attained fifty-eight and have completed at least ten year of creditable service, are entitled to an annual benefit, payable monthly for life.

The amount of the annuity shall be one and one-half percent of the average compensation multiplied by the number-of-year of creditable service up to twenty year, plus two percent of the average compensation multiplied by the number of year of creditable service in excess of twenty year. For those participant employees after March 31, 1990, the amount of the annuity is 1 1/2% of the compensation multiplied by the number of year for credited services. In either case, the annuity should not be less than \$2,400.

6. PENSION PLAN (CONTINUED)

Participants who have completed at least thirty year of creditable service are entitled to receive the Merit Annuity. Participants who have not attained fifty-five year of age will receive 65% of the average compensation or if they attained age fifty-five year will receive 75% of the average compensation. Disability retirement benefits are available to members for occupational and nonoccupational disability. However, for non-occupational disability a member must have at least ten year of service. No further benefits are payable to a participant who receives a refund of his accumulated contributions.

Commonwealth legislation requires employees to contribute 5.775% for the first \$6,600 of their annual gross salary and 8.275% for the salary in excess of \$6,600 for employees hired on or before April 1, 1990. For employees hired on or after April 1, 1990 the required contribution is 8.275% of gross salary. On July 6, 2011, the Commonwealth enacted Act No. 116 to establish an increase in the employer's contributions percentage and to improve the collection of employer contribution receivables. This Act provides for increases in employees contribution from 9.275% to 10.275% of employee compensation for the 2011-2012 fiscal year, an additional 1% annually for each of the next four years, and 1.25% annually for each of the five years thereafter, reaching an aggregate contribution rate of 20.525% effective July 1, 2020. The payroll covered by the System amounted to \$1,801,762, for the year ended June 30, 2012. Those amounts are the compensation paid by the Corporation to all active employees covered by the System, which is the base for the contribution.

On September 24, 1999, an amendment to Law No. 447 of May 15, 1951, was enacted with the purpose of establishing a new pension program (System 2000). System 2000 became effective on January 1, 2000. Employees participating in the current system as of December 31, 1999, elected to either stay in the defined benefit plan or transfer to the new program. Persons joining on or after January 1, 2000, were only allowed to become members of System 2000.

System 2000 is a hybrid defined contribution plan, also known as a cash balance plan. Under this new plan, there will be a pool of pension assets, which will be invested by the System, together with those of the current defined benefit plan. Benefits at retirement age will not be guaranteed by the Commonwealth of Puerto Rico. The annuity will be based on a formula which assumes that each year the employee's contribution (with a minimum of 8.275% of the employee's salary up to a maximum of 10%) will be invested in an account that will either: (1) earn a fixed rate based on the two-year Constant Maturity Treasury Note or, (2) earn a rate equal to 75% of the return of the System's investment portfolio (net of management fees), or (3) earn a combination of both alternatives. Participants will receive periodic account statements similar to those of defined contribution plans showing their accrued balances. Disability pensions will not be granted under System 2000. The employers' contribution (9.275% of the employee's salary for 2011) will be used to fund the deficiency of the defined benefit plan. System 2000 reduced the retirement age from 65 year to 60 for those employees who joined the current plan on or after January 1, 2000.

6. PENSION PLAN (CONTINUED)

The amount of the total pension benefits obligation is based on a standardized measurement established by general accepted accounting principles that, with some exceptions, must be used by a public employee retirement system. The standardized measurement is the actuarial present value of credited projected benefits. This pension valuation method reflects the present value of estimated pension benefits that will be paid in future year as a result of employee services performed to date and is adjusted for the effects of projected salary increases. The significant actuarial assumptions used to determine the standardized measure of the pension benefits obligation are summarized below:

- Actuarial valuation date June 30, 2011
- Interest rate 6.40% a year
- Salary increases 3.0% a year
- Pre-retirement mortality RP-2000 Employee Mortality Rates for males and females projected on a generational basis using Scale AA. For members covered under Act 127, RP 2000 Employee Mortality Rates blue-collar adjustments for males and females, projected on a generational basis using Scale AA.
- Post-retirement health mortality Gender-specific mortality rates were developed based on a study of plan's experience from 2003 to 2007. Sample rates as of 2005 and are thereafter projected on a generational basis using Scale AA.
- Post-retirement disabled mortality RP-2000 Disabled Annuitant Mortality Rates, without projection.
- Termination Annual rate of termination 2%.
- Commencement of benefits for terminated vested members Current terminated members with a vested benefit are assumed to retire at fifty-eight.
- Disability Rates are based on the six month elimination period rates in the 1987 Commissioners Group Disability Table, with certain adjustments. However, once a member is eligible for the 75% of the highest salary maximum benefit, rates of disability cease to apply.



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7. LEGISLATIVE GRANTS AND SPECIAL ASSIGNMENTS

The legislative grants represent the budgeted amounts approved by the Legislature of Puerto Rico for the operations of the Corporation. The governmental grants received and recorded as nonoperating revenues amounted to **\$3,427,029** for the year ended June 30, 2012. The Corporation also received **\$1,700,000** in special legislative assignments for the operations of "Sala Sinfónica".

8. "SALA SINFONICA"

On March 2004, the Corporation entered into an agreement with the "Autoridad para el Financiamiento de la Infraestructura de Puerto Rico" (AFI) for the construction of the "Sala Sinfonica del Centro de Bellas Artes - Luis A. Ferre". Under the agreement, the facilities will be owned by AFI and operated by the Corporation for the benefit of the Symphonic Orchestra. Operations of these facilities began during the fiscal year 2009. During fiscal year 2012, the Corporation received a legislative assignment of **\$1,700,000** to subsidize these operations.

9. CONTINGENCIES

The Corporation is currently subject to claims and lawsuits arising in the ordinary course of its business. The claims and litigation in which the Corporation is currently involved are not reasonably likely to have a material adverse effect on the Corporation's financial position or results of operations. However, no assurance can be given as to the ultimate outcome with respect to such claims and litigations.

10. VOLUNTARY TERMINATION BENEFITS

On July 2, 2010, the Commonwealth enacted Act No. 70 to establish a program that provides benefits for early retirement or economic incentives for voluntary employment termination to eligible employees, as defined, including employees of the Corporation. Act No. 70 established that early retirement benefits will be provided to eligible employees that have completed between 15 to 29 years of credited service in the Retirement System and will consist of biweekly benefits ranging from **37.5%** to **50%** of each employee' salary, as defined. In this early retirement benefit program, the Corporation will make the employer contributions to the Retirement System and pay the corresponding pension until the employee complies with the requirements of age and 30 years of credited service in the Retirement System. Economic incentives are available to eligible employees who have less than 15 years of credited service in the Retirement System or who have at least 30 years of credited service in the Retirement System and the age for retirement or who have the age for retirement. Economic incentives will consist of a lump-sum payment ranging from one-month to six-month salary based on employment years. Additionally, eligible employees that choose to participate in the early retirement benefit program or that choose the economic incentive and have less than 15 years of credited service in the Retirement System are eligible to receive health plan coverage for up to 12 months in a health plan selected by management of the Corporation.

The financial impact resulting for the benefits granted to participants on this program was the recognition within the Corporation's financial statements of a liability of **\$440,257** in the statement of net assets as of June 30, 2012 and a charge of **\$444,466**, net of a reimbursement of **\$86,133** for 2011-2012 Act 70 payments, in the statement of activities for the year ended June 30, 2012. At June 30, 2012, unpaid long-term benefits granted on this program changed from **3.17%** in 2011 to **1.57%**.

CORPORACIÓN DEL CENTRO  
DE BELLAS ARTES – LUIS A. FERRÉ  
(A COMPONENT UNIT OF THE  
COMMONWEALTH OF PUERTO RICO)

MANAGEMENT LETTER

YEAR ENDED  
JUNE 30, 2012

IRIZARRY, RODRIGUEZ & CO., PSC  
Certified Public Accountants & Consultants

To the Board of Directors and  
Audit Committee of  
Corporación del Centro de Bellas  
Artes - Luis A. Ferré  
San Juan, Puerto Rico

In planning and performing our audit of the financial statements of the business-type activities of **Corporación del Centro de Bellas Artes - Luis A. Ferré** (the Corporation) as of and for the year ended June 30, 2012, in accordance with auditing standards generally accepted in the United States of America, we considered the Corporation's internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control. Accordingly, we do not express an opinion on the effectiveness of the Corporation's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be significant deficiencies or material weaknesses and therefore there can be no assurance that all such deficiencies have been identified. However, as discussed below, we identified certain deficiencies in internal control that we consider to be significant deficiencies.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency or combination of deficiencies in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. We did not identify any deficiencies in internal control that we consider to be material weaknesses.

A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the following deficiencies in Corporation's internal control to be significant deficiencies:

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**A. Procurement test**

We perform audit procedures in six (6) contracts and we found the following exceptions:

- Two (2) contract files did not have the corporative resolution properly signed and validated with the corporative seal authorizing the contractor to sign the contract.
- Three (3) contract file did not have the Negative Debt Certification of the Department of Labor and Human Resources (DTRH).
- One (1) contract file failed to have the documents required for a partnership.

The test was performed in accordance with the Corporation's Contract Manual: "Procedimiento de Contratación de Servicios Profesionales y Consultivos" of August 2007.

**Recommendation**

The Corporation must verify that all required documents were requested and received before granting the contract to a subcontractor. Also, compliance with requirements of the Office of the Comptroller of Puerto Rico shall be considered.

**B. Accounts payable**

We found two (2) client deposits that were not returned to the producer and the function was cancelled and was recorded on the client deposits subsidiary as of June 30, 2012.

**Recommendation**

The Finance Department should maintain a ledger of all client deposits and all returned deposits by date. This ledger must be reconciled on a monthly basis to identify all accounts payable that must be kept in the subsidiary. It must also be analyzed and reconciled with the general ledger on a monthly basis. Differences and reconciling items should be investigated and adjusted on a timely basis.

**C. Payroll test**

We select a sample of 20 payroll transactions and employee files to verify that the transaction and employee files were supported by the appropriate documentation as prescribed in the corporation manuals. As a result of our test, we noted that the following noted was not included on the file:

- 1 employee file did not have the "Certificado de Antecedentes Penales".

**Recommendation:**

The Corporation's Human Resources Department should review and up-date all employees' files. A checklist should be maintained with a list of all required and necessary information to be included in the files. Any missing documents should be requested from the employee.

**D. Accrued vacations and sick leave**

We select a sample of 20 employees from the accrued vacation and sick leave report prepared by the Corporation as per Treasury Department requirements established on "Carta Circular 1300-40-07". We asked for the employee's accumulations card and compared the total accumulation per employee with the amount established in the final report submitted to the Treasury Department, we found two differences in the 20 records examined. Those amounts were corroborated with the Payroll Department and recomputed as per accumulations policies established.

- 1 employee had two (2) more days accrued in vacations and sick leave in Corporation books.
- 1 employee had two (2) days less accrued of sick leave in Corporation books.

**Recommendation:**

The Corporation should verify and maintain the computerized system that allows the accumulation of data related to the each employee attendance to be able to generate complete and updated report on a timely basis.

This communication is intended solely for the information and use of management, the Board of Directors, the Audit Committee, and others within the organization, and is not intended to be and should not be used by anyone other than these specified parties.

  
IRIZARRY, RODRIGUEZ & CO., PSC

San Juan, Puerto Rico  
September 11, 2012